

When the heart of things closes

Community reactions to times of no libraries

Presented by:

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Jackson County Library Services

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Josephine Community Libraries, Inc.

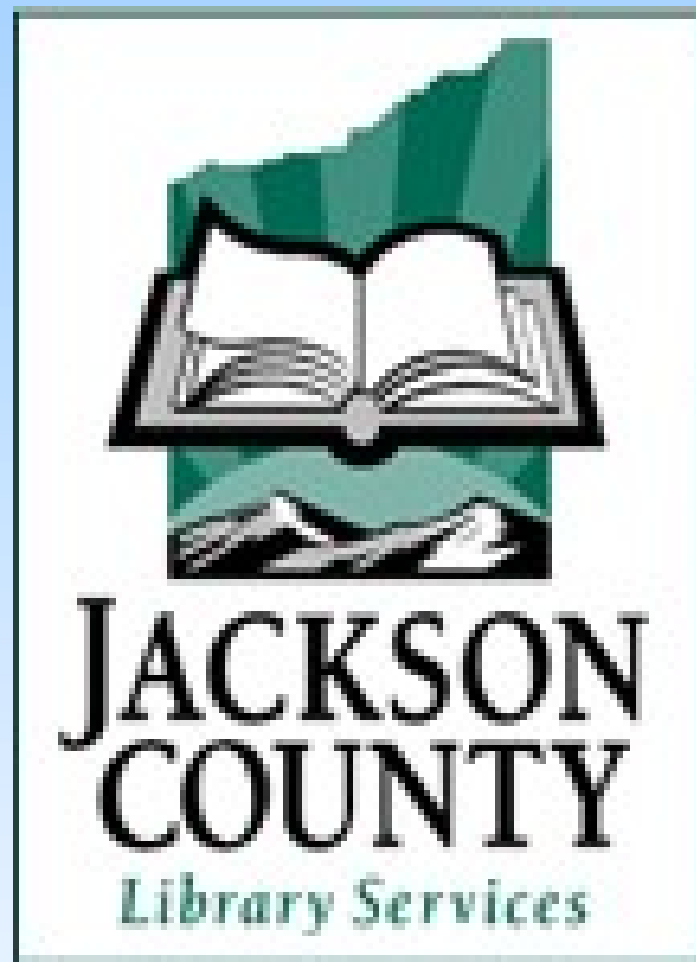
Buzzy Nielsen

Hood River County Library District

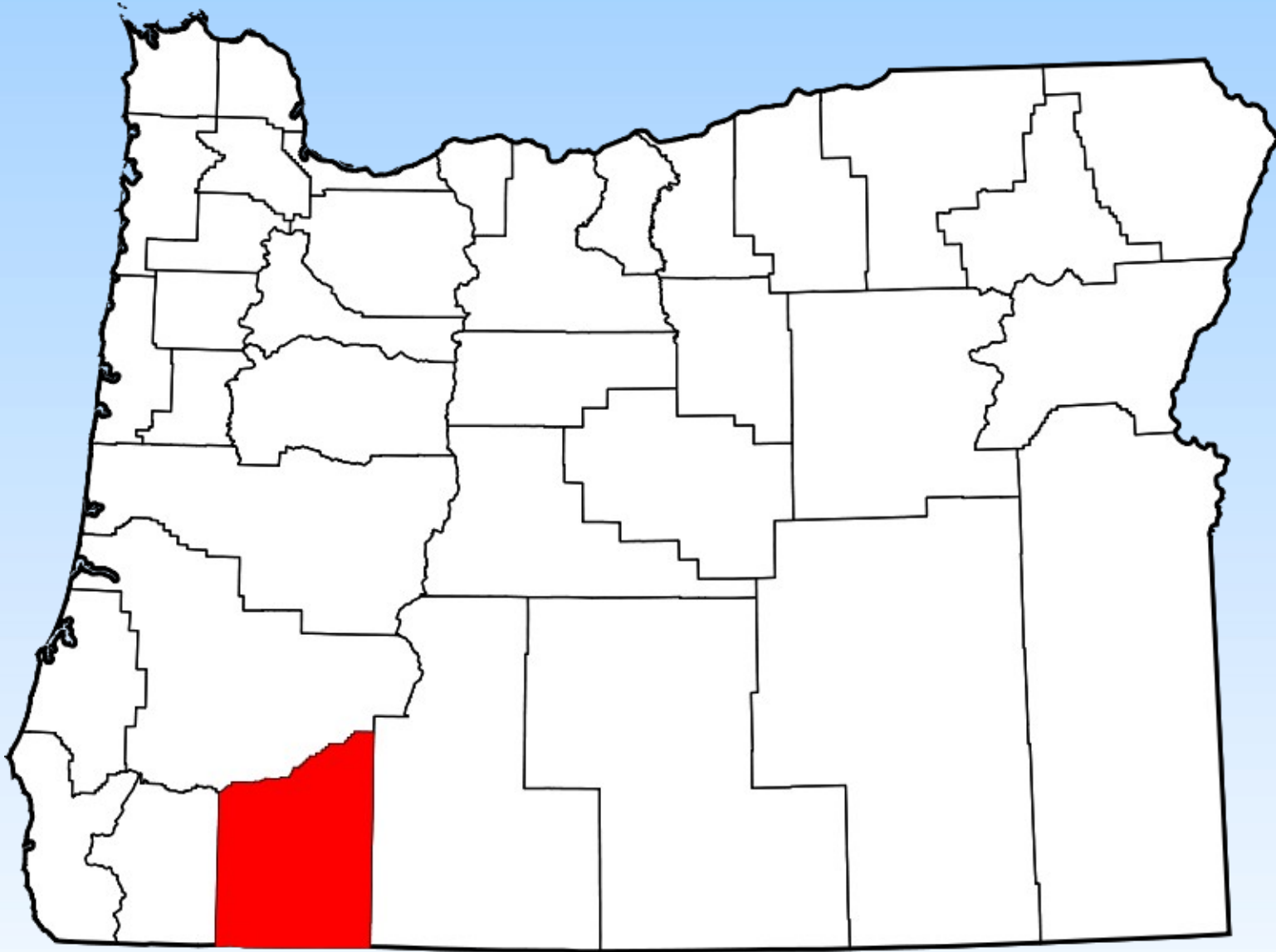
OLA conference
April 27, 2012

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Jackson County, Oregon



Quick primer: millage rates

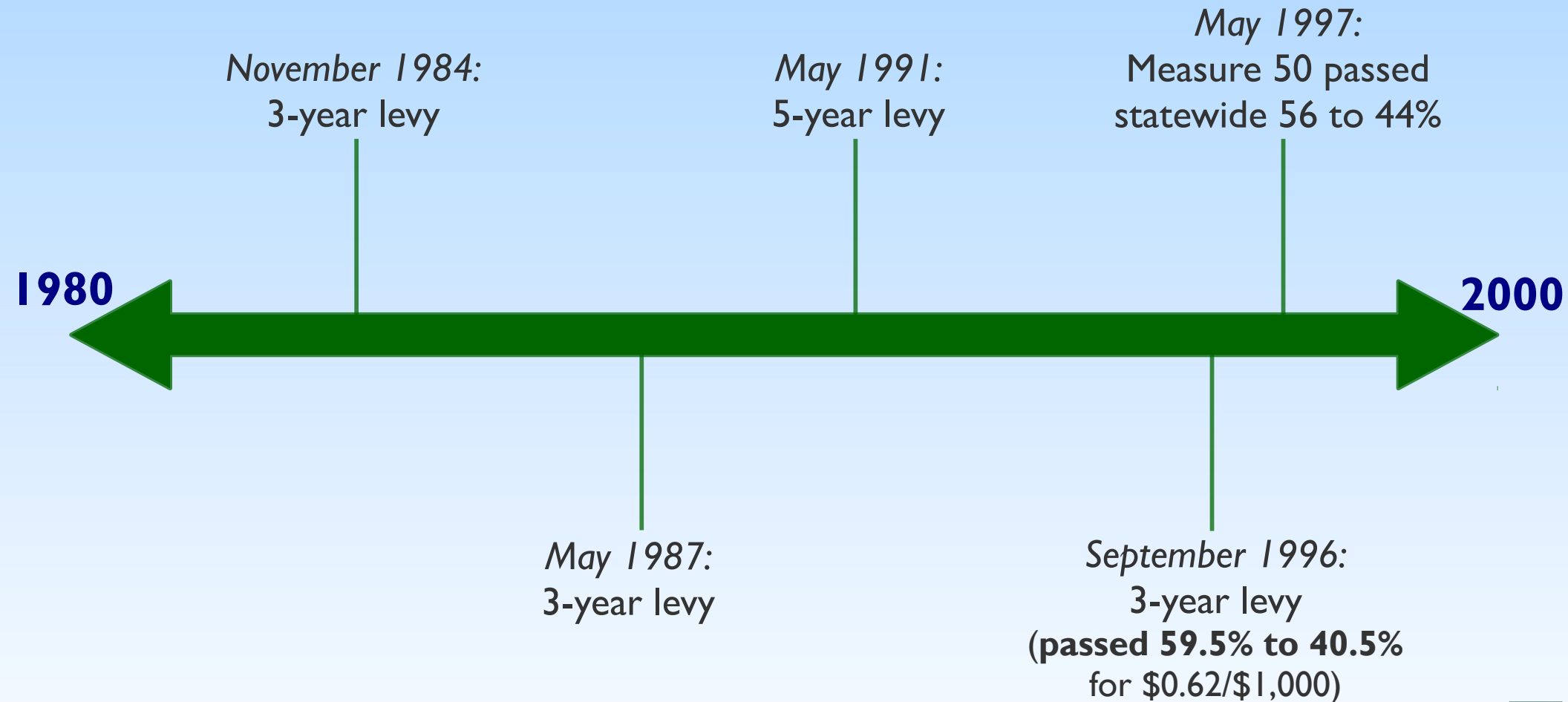
“**Millage rate:**

The amount per \$1,000 that is used to calculate taxes on property.”

 INVESTOPEDIA[®]

Funding?

JCLS serial levies



More quick primers

Federal timber payments (O&C funds):

Monies paid to primarily rural counties for the sale of timber from federally-owned lands. Paid in lieu of taxes.

Measure 50:

Property tax relief, replaces Measure 47. All serial levies are rolled into the general fund.

May 2000 bond measure

**Bond Measure to rebuild 14 public libraries
for \$38.9 million**

Yes Vote – 59.1%

(with 53.5% voting, phew, had to have 50%)

New buildings thanks to the bond



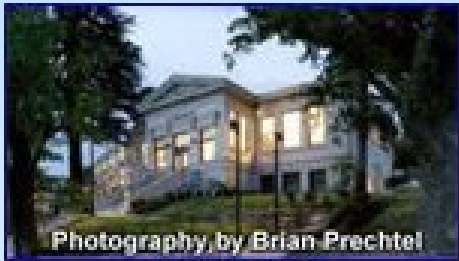
Applegate



Gold Hill



Rogue River



Ashland



Jacksonville



Ruch



Butte Falls



Medford



Shady Cove

New buildings thanks to the bond



Central Point



Phoenix



Talent



Eagle Point



Prospect



White City

Largest library closure in US looms

“Federal funding dries up,
leaving 15 branches in
Oregon county on brink,,



Chronicle / Michael Macor
Michael Macor / SFC
Marvin Rosenberg worked with his wife on a mural at the entrance to Jackson County's Ruch Branch in southern Oregon, which is scheduled to close April 7. Chronicle photo by Michael Macor

IMAGES

(03-04) 04:00 PDT Medford, Ore. -- Pat Hardy hefted two book bags stuffed with "cozy murder mysteries" through the snow to Ella Fitzsimmons' front door at the Blue Spruce Mobile Estates trailer park.

"I brought you extra, because this will be your last delivery," said Hardy, who has been bringing the bloodless whodunits to the homebound year-old every month for the last seven years.

Protesting at the courthouse



Financial crisis



Source: Yardley, W. (2007, May 5). "Timber (and its revenues) decline, and libraries suffer." New York Times.

And the libraries closed, April 2007



Library tombstones at the courthouse



County announces libraries will reopen

SOUTHERN OREGON'S NEWS SOURCE

Mail Tribune *Discover*

NEWS SPORTS BUSINESS OPINION LIFESTYLE TEMPO PHOTOS/VIDEO

Commissioners strike deal to reopen libraries

August 21, 2007

A bare-bones library system would reopen as early as November at half the previous cost and half the hours under a proposal approved by the Jackson County Budget Committee today.

POPULAR

- Feds with 4/17/2012
- Niemisa

County announces libraries will reopen

SOUTHERN OREGON'S NEWS SOURCE

Mail Tribune *Discover Life Daily*

NEWS SPORTS BUSINESS OPINION LIFESTYLE TEMPO PHOTOS/VIDEOS COMMUNITY SPECIAL REP

New library operators questioned

Curious community members got their questions answered at a Medford library meeting

October 12, 2007

By **Damian Mann**

Mail Tribune

For two hours Thursday, Jackson County residents got a taste of things to come when the doors to the Medford library opened after being closed to the public for six months.

About 75 residents quizzed the new operators of the Jackson County library system during a meeting in the community room of the Central Library organized by the Coalition for Libraries' Future.

"They certainly sounded sincere," said Medford resident Virginia McGraw, summing up the reaction of many people to the responses from officials of Maryland-based Library Systems and Services LLC. "I want to give them the benefit of the doubt."

The Medford and Ashland libraries, which closed April 6 when county funding dried up, are scheduled to open Oct. 24, and the remaining libraries will begin checking out books the following week.

The private company, known by the acronym LSSI, is under a five-year contract to run the libraries, owned by Jackson County.

McGraw, 77, said she's hoping that a program that brought books to home-bound senior citizens will be resurrected. "It's been sorely missed," she said.

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Text Size: **A** | **A** | **A**

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Six months later ... October 2007



**Kim Wolfe, Medford Librarian, reopens
the doors to the Medford Branch Library**

LSSI

Founded in 1981 by a techie and librarian

**Has contracts with 17 library systems
throughout the country**

**Contracts with The Smithsonian, the Library of
Congress and many other agencies**



Working with LSSI

Local control

Policies

All made by Jackson County as before.

Selection of materials

Same as before. Jackson County monitors the materials budget.

Circulation

Keeps growing

Programs

Have skyrocketed

Jackson County has oversight on all funds and expenditures

What's it like as an LSSI employee?

Staff

Salaries are comparable to pre-closure

Retirement

No longer in PERS, can join 401(k)

Medical

Most employees can buy into health plan

Holidays

Set by county

Differences

We are managed by librarians as before, but have the LSSI connection to many other library systems and expertise.

LSSI philosophy of having nearly all employees out on the floor and working with the public, including management.

Decisions are reached and implemented quickly.

Much less bureaucracy than we had before.

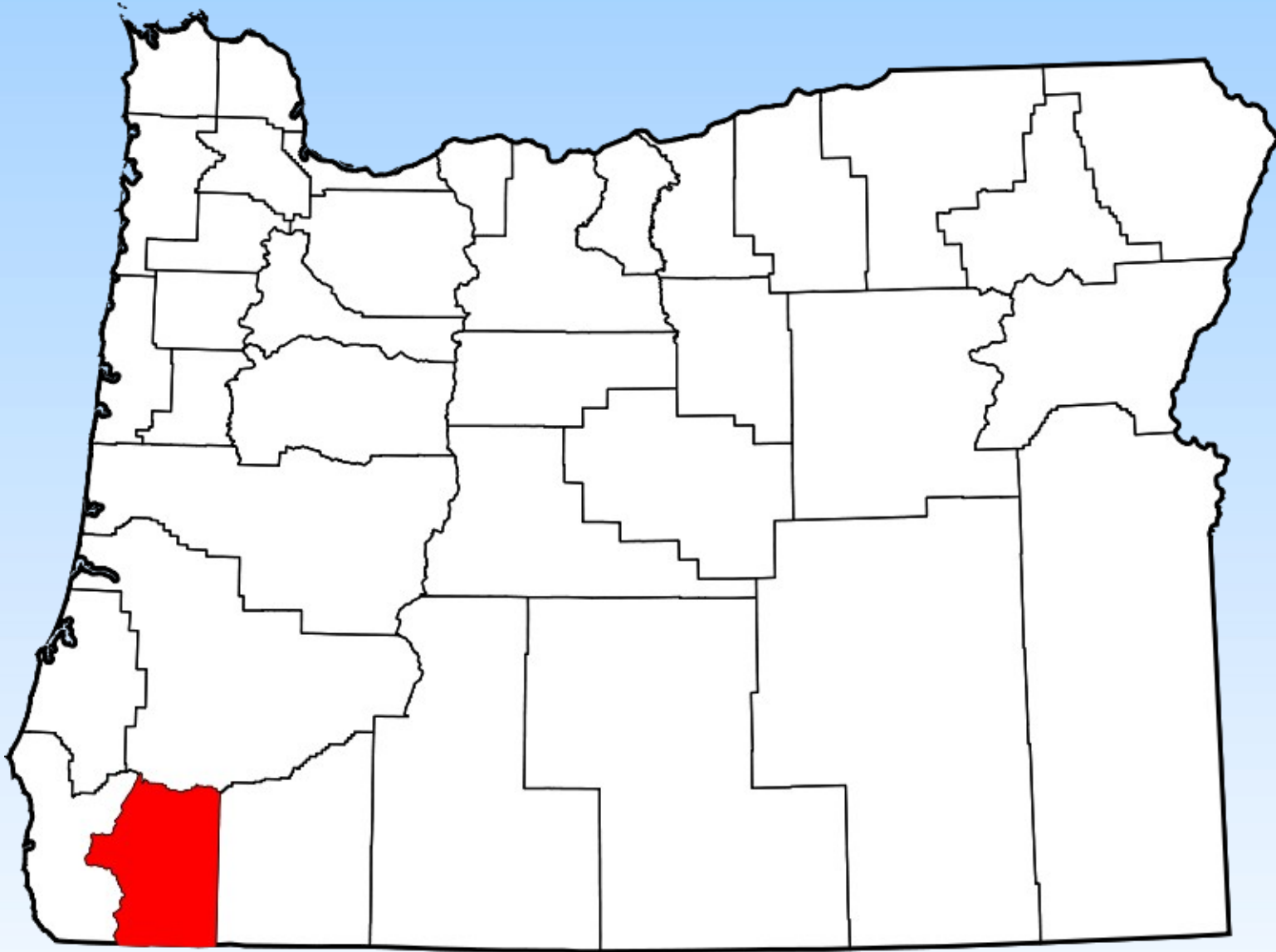
Comparisons

	2005-06	2010-11
Hours	481	310
Circulation	1,444,813	1,594,625
Total annual hours	23,708	15,267
Employees	85.43	61.50
Programs	2,105	3,325





Josephine County, Oregon



Josephine County: A community that reopened its libraries!



Business model: public broadcast

Nonprofit - board of directors

Membership support

Grants

Business sponsors

Events



HOURS

TUESDAY & THURSDAY

2 PM - **7** PM

WEDNESDAY & FRIDAY

11 AM - **4** PM

SATURDAY

12 PM - **4** PM

CLOSED

SUNDAY & MONDAY

Josephine
Community

Libraries



Political action

Library district effort, May 2013

Political climate

Comparisons

	2010	2011
Circulation	244,947	271,426
New cards	3,684	4,209
Internet	17,786	18,682
Cataloging	8,788	13,222

2011 library use

Circulating 25,000 items per month

350 new library cards per month

1,550 Internet users per month

Program and events



Program and events



Business sponsors

Evergreen Federal Bank

Fast Server, LLC

Hunter Communications

KAJO/KLDR

MRIPA CareSource

VanDusen Design

Partnering



Partners

Coalition for Kids

Experience Works

**Grants Pass Association of
Realtors**

**Grants Pass Museum of
Art**

**Illinois River Valley Arts
Council**

Job Council

**Josephine County
Fairgrounds**

Oregon Humanities

**Rogue Community
College**

**School District 7, Three
Rivers School District**

SMART

SOU Master Gardeners

Southern Oregon Guild

Citizenship

Fundraising

Finance

Operations

Communications

Webmaster

Legal

Programs

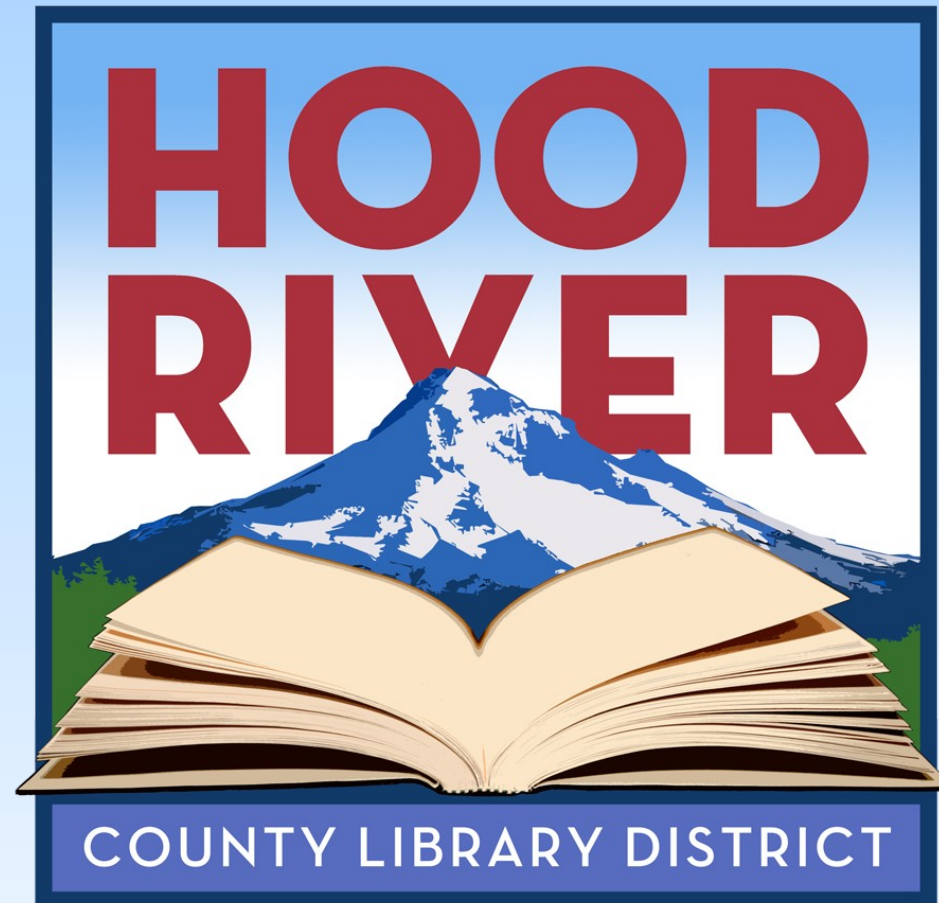
Average of 170
volunteers logging
2,225 hours a
month

26,680 hours in 2011

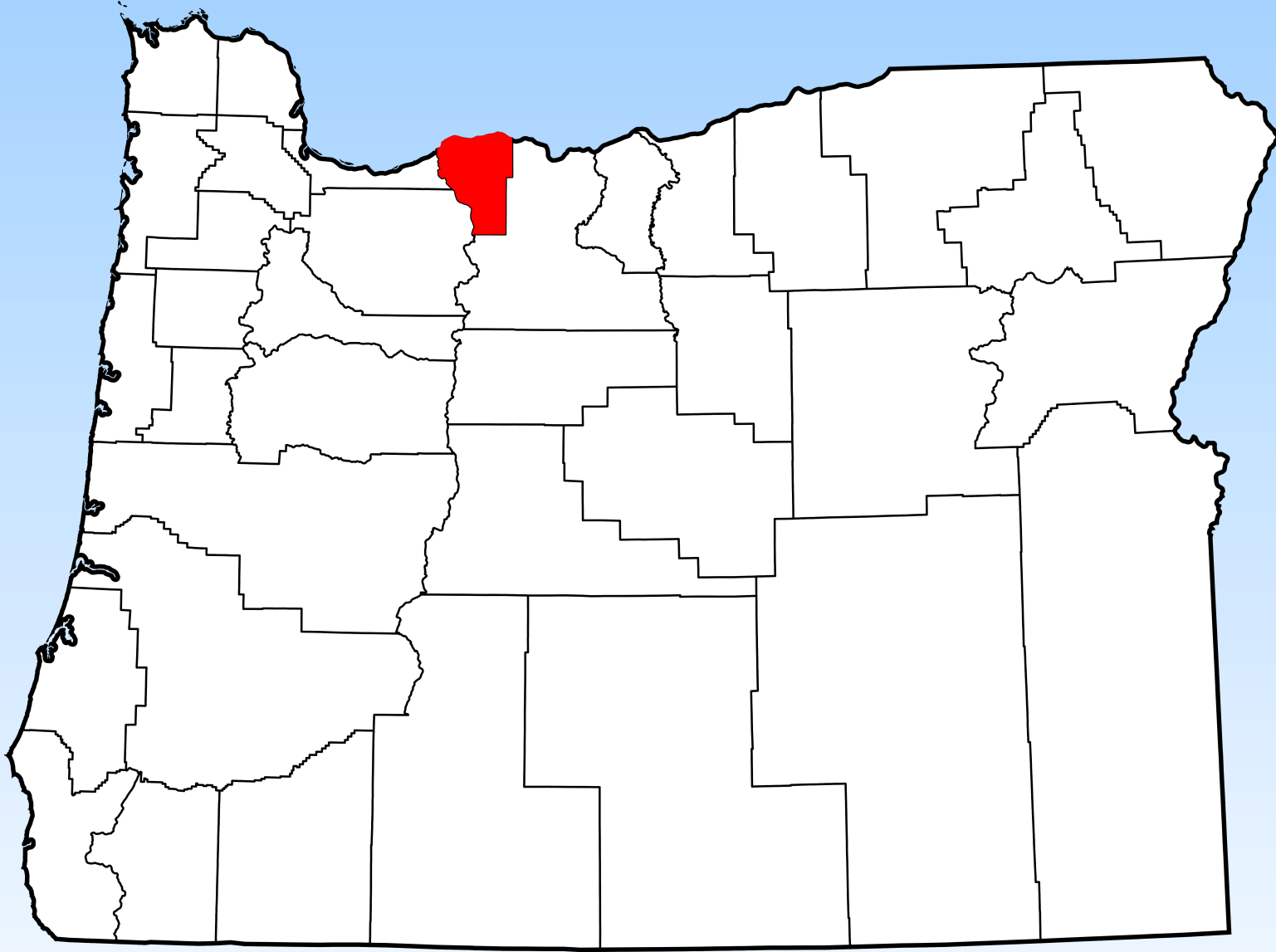
\$492,780 donated
in-kind labor

The future: growth!





Hood River County, Oregon



A library at the heart of its community



Photos c2011 Brian W. Robb. Used with permission.

Make that three libraries



Hood River



Parkdale



Cascade Locks

Increasing costs, decreasing revenues

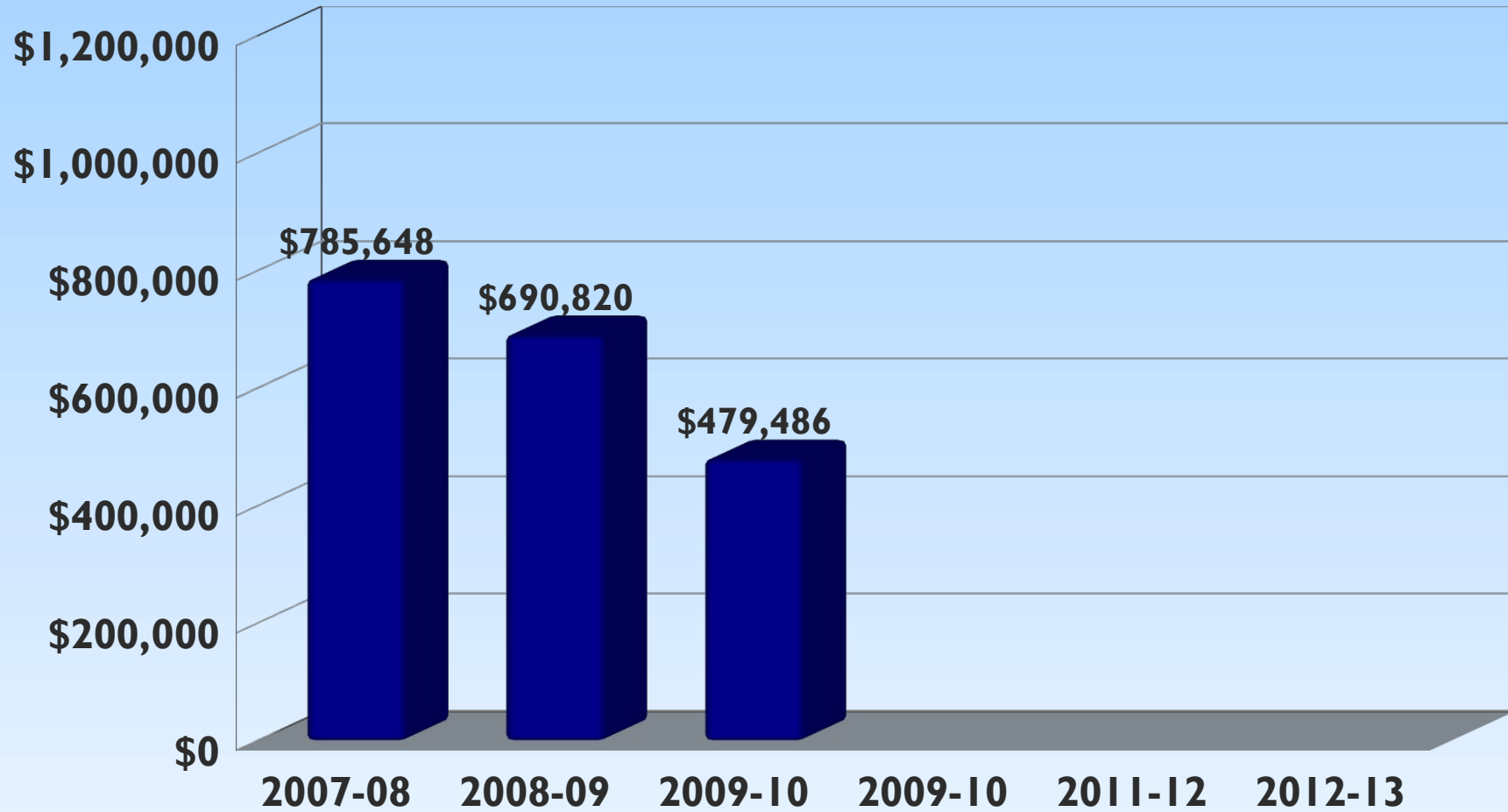


**Declining revenue from sale of
county-owned timber**

Public Employees Retirement System

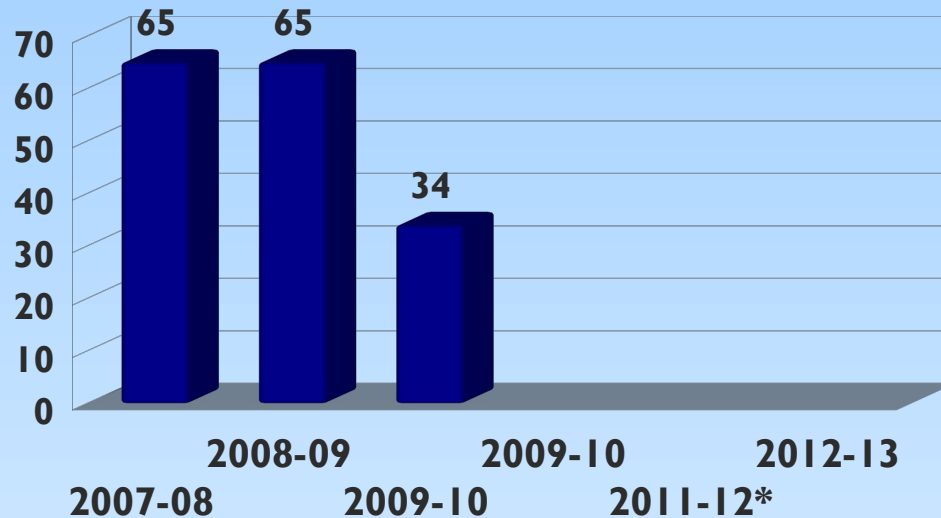
Mounting PERS costs

Death by attrition - Budget

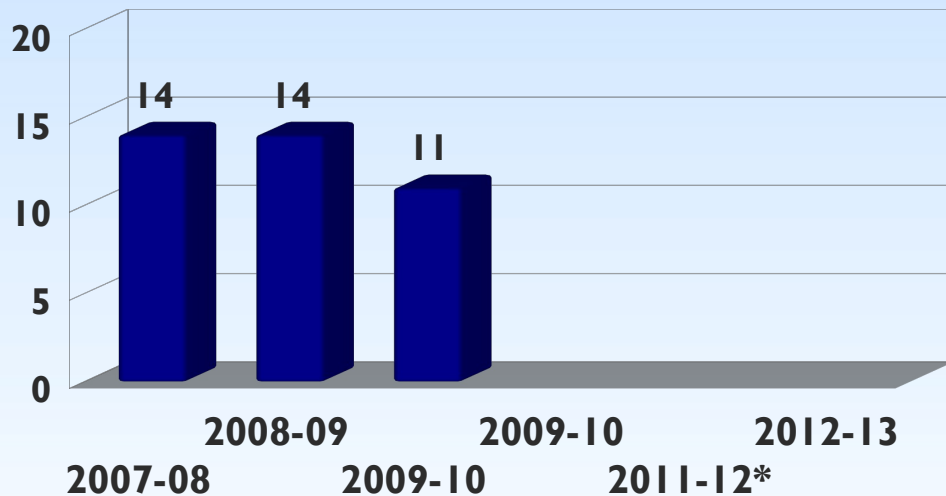


Death by attrition - Hours

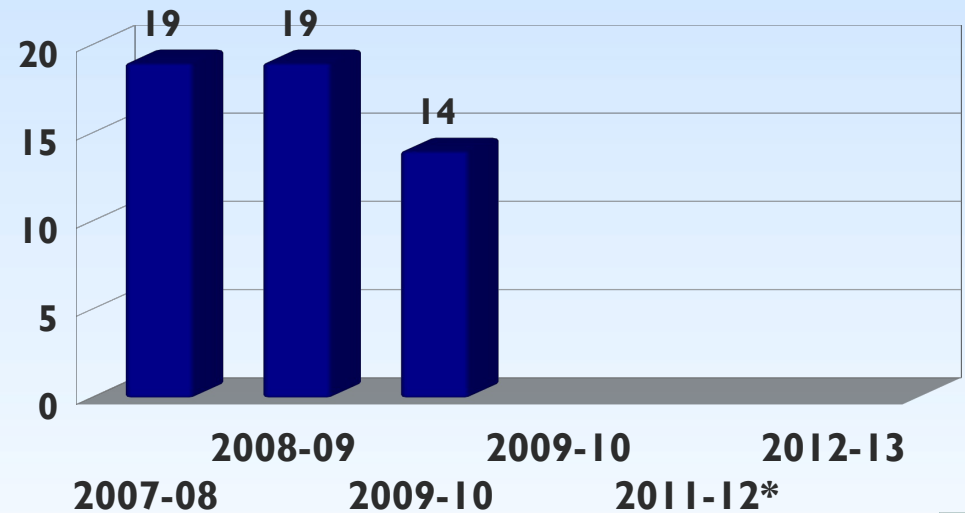
Hood River



Parkdale



Cascade Locks



Judgment day: May 18, 2010

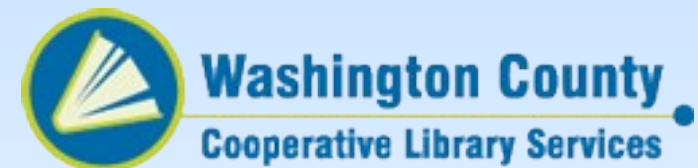
Measure 14-37

Creating a special library district
at the rate of \$0.70 per \$1,000

Quick primer: library districts

Municipal libraries:

Part of a larger governmental entity (city, county, school, etc.)



Chemeketa Cooperative
Regional Library Service

Community. Literacy. Technology.



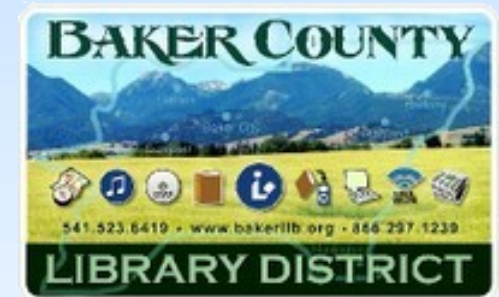
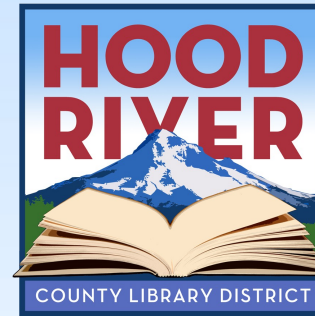
Quick primer: library districts

County service districts:

Districts with dedicated tax funding that are governed by their counties



**MULTNOMAH
COUNTY**



DESCHUTES PUBLIC
LIBRARY

Special districts:

Districts with dedicated funding and independent governing boards

Judgment day: May 18, 2010

Measure 14-37

Creating a special library district
at the rate of \$0.70 per \$1,000

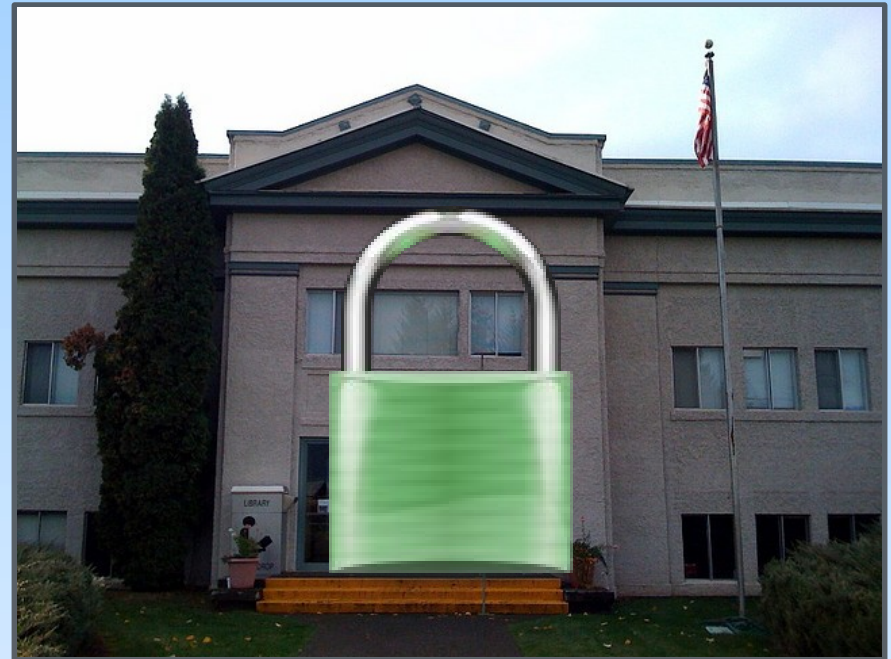
FAILED

54% to 46%

Shuttered



Hood River



Parkdale



Cascade Locks

And we made the news

“Hood River County, OR
Library to Close, After
Residents Vote Down District,”

“Libraries in Hood River
County Close,”

LIBRARYJOURNAL *Library Journal*
June 4, 2010



Oregon Public Broadcasting
July 1, 2010

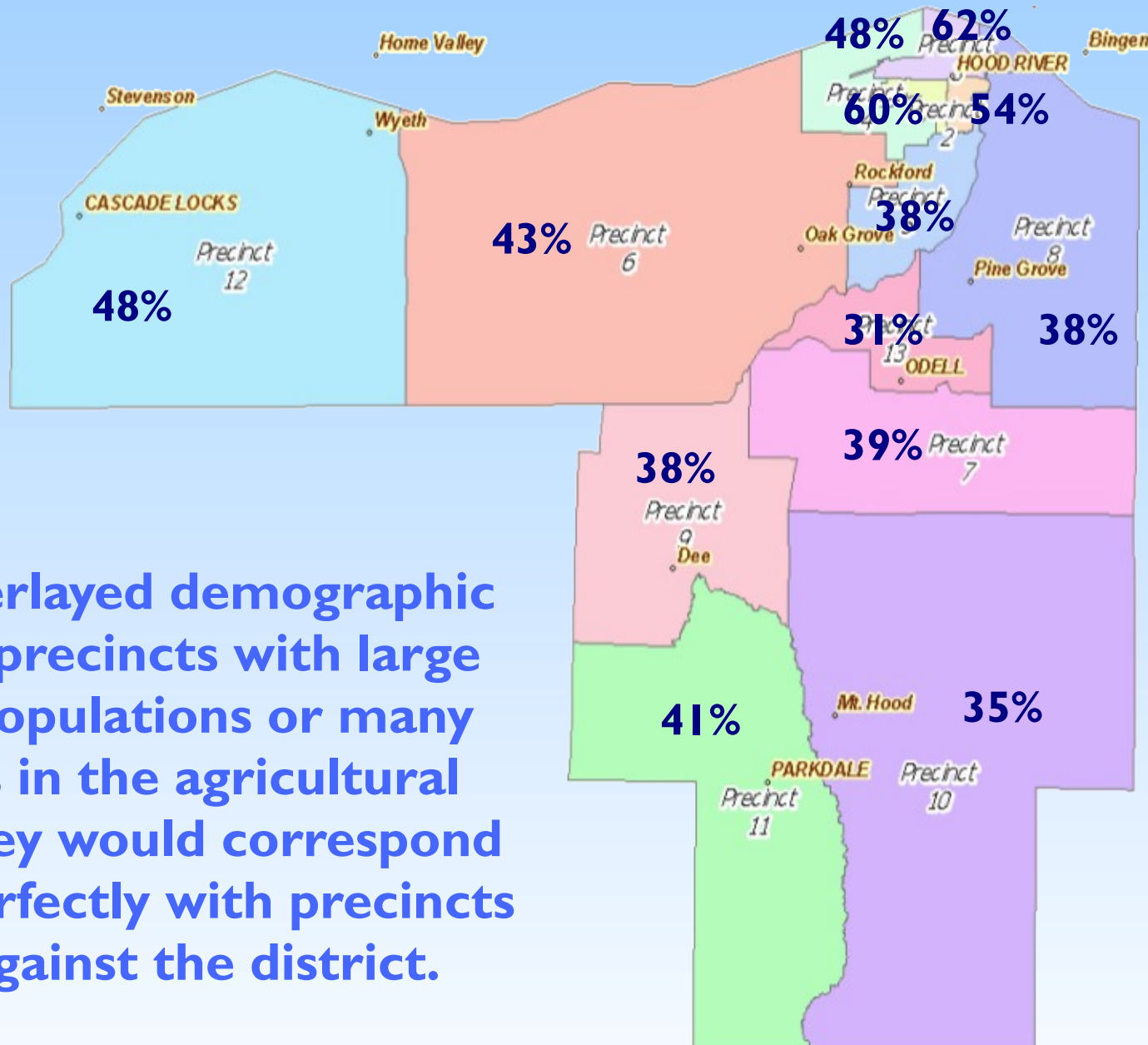
“Locking Up an Oregon
Library, and Walking Away,”

The Oregonian *The Oregonian*
July 21, 2010



A harsh way to learn invaluable info

If you overlaid demographic maps of precincts with large Latino populations or many workers in the agricultural sector, they would correspond almost perfectly with precincts most against the district.



Harsh reality



Glenn [redacted]

The unofficial results are 2,030 yes and 2,447 no. It looks like the library lost. Thanks, nevertheless, to all our many supporters.

May 18, 2010 at 8:09pm



Amanda [redacted] wow. suck. i'm a bit speechless.

May 18, 2010 at 8:19pm



Shawna [redacted] i'm shocked. especially that it was so incredibly bad. i don't want to go tell the kids.

May 18, 2010 at 8:24pm



Texx [redacted] I didnt see anyone AGAINST the tax... How did they get those votes????

May 18, 2010 at 10:13pm



Karen [redacted] Micheal Schock says there are still 1500

May 18, 2010



Linda [redacted]

our library. I us who find s space. Let us hope that in those uncounted votes there is a miracle.

May 19, 2010 at 12:01am



Glenn [redacted] It appears the final count is 2,928 yes and 3,425 no.

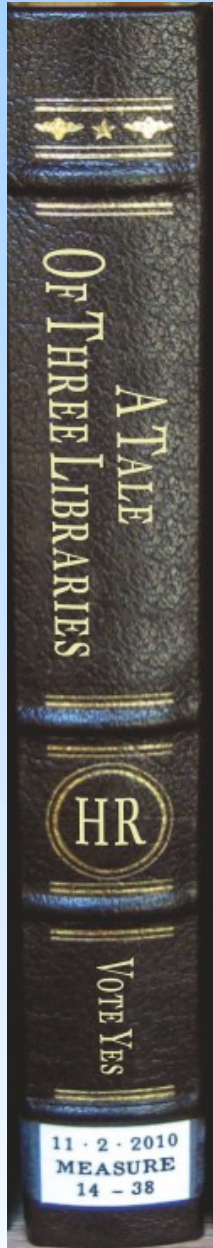
May 19, 2010 at 4:01am



Shawna [redacted] i'm shocked. especially that it was so incredibly bad. i don't want to go tell the kids.

May 18, 2010 at 8:24pm

Campaign



FOR OUR KIDS AND OUR COMMUNITY



VOTE YES! MEASURE 14-39

NOVEMBER 2ND

 **VOTE
YES!**
**TO OPEN OUR
LIBRARY!**

"I voted against the first library measure because it was simply too expensive. Even on a fixed income, however, this is a measure I can support."

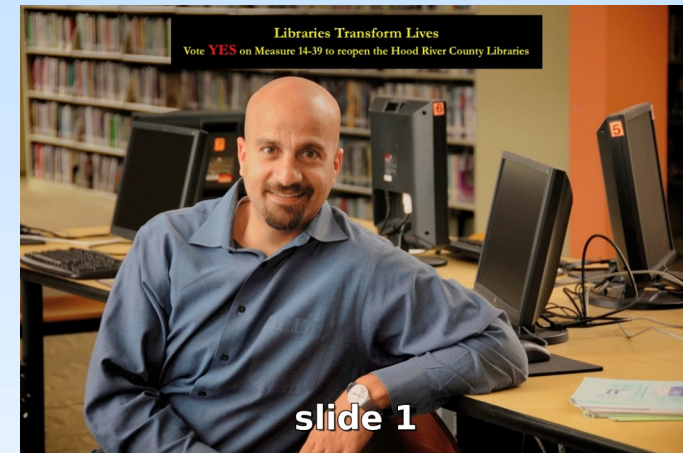
**- Mildred Smith, 65-year
Hood River County resident**



LA BIBLIOTECA
DE HOOD RIVER

Información

¿Cómo es diferente esta proposición y la de mayo? Una encuesta de opinión por un grupo comercial independiente concluyó después de la última elección que los votantes registrados todavía consideran tener una biblioteca importante. Los respondedores apoyaron un impuesto más bajo combinada con otras fuentes de ingresos para financiar la biblioteca. Esto es lo que ahora se propone.



Salvation: November 2, 2010

Measure 14-39

Creating a special library district
at the rate of \$0.39 per \$1,000

PASSED

53% to 47%

Salvation: November 2, 2010

Measure 14-39

Creating a special library district
at the rate of \$0.39 per \$1,000

PASSED

53% to 47%

Measure 14-37

Creating a special library district
at the rate of \$0.70 per \$1,000

FAILED

54% to 46%

Hard decisions

What services can and can't we provide, now and in the future?

Should we borrow against future tax revenue in order to open in July?

Should we rehire employees of the previous county-run library?

What does the community want its libraries to look like in 1 year, 5 years, 10 years?

Should we reopen all three branches?

Oh by the way, you're responsible for all of these things now

Human resources

Maintenance

Finance

**Information
technology**

Legal services

Administration

**Intergovernmental
agreements**

Policies

Mission, vision, and values

Meeting room

Volunteer

Public records

Board governance

Code of conduct

Collection development

Library director
evaluation

Employee health
care benefits

Privacy

Personnel

Exhibits

Personal services

Financial management

Intellectual property

Strategic goals

Public contracting

Internet and computer use

Library card

**HRCLD is, in many ways, more like
LSSI or JCLI than the previous
county-run library.**

Personnel differences

	County	District
Retirement	PERS	403(b)
Unionized?	Yes	No
Health insurance	Negotiated	Monthly caps
Step increases	Automatic	Merit-based

Increasing costs, decreasing revenues

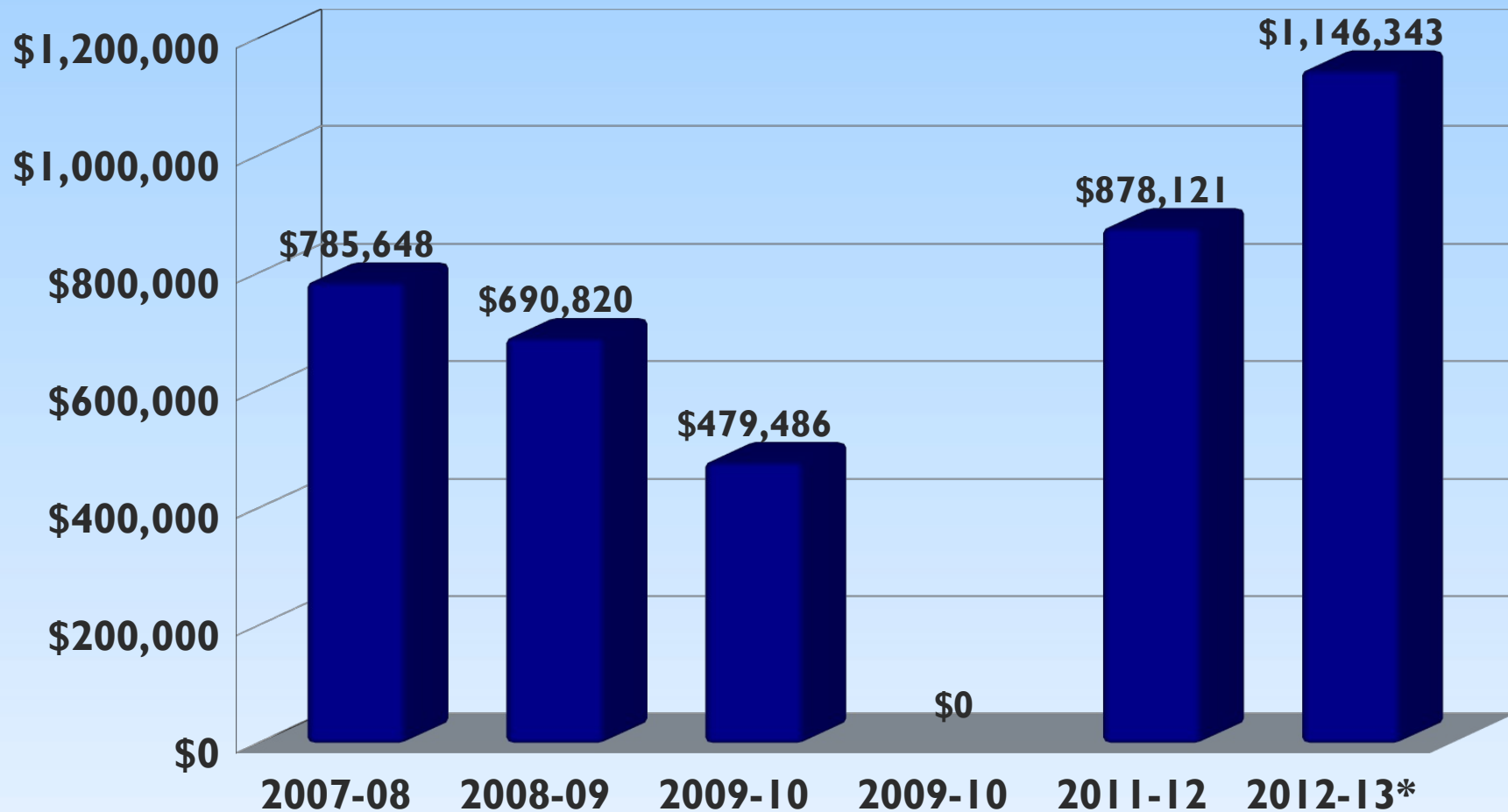


**Declining revenue from sale of
county-owned timber**

Public Employees Retirement System

Mounting PERS costs

We're doing all right - Budget



Over 20% of the 2011-12 budget was grants and donations.

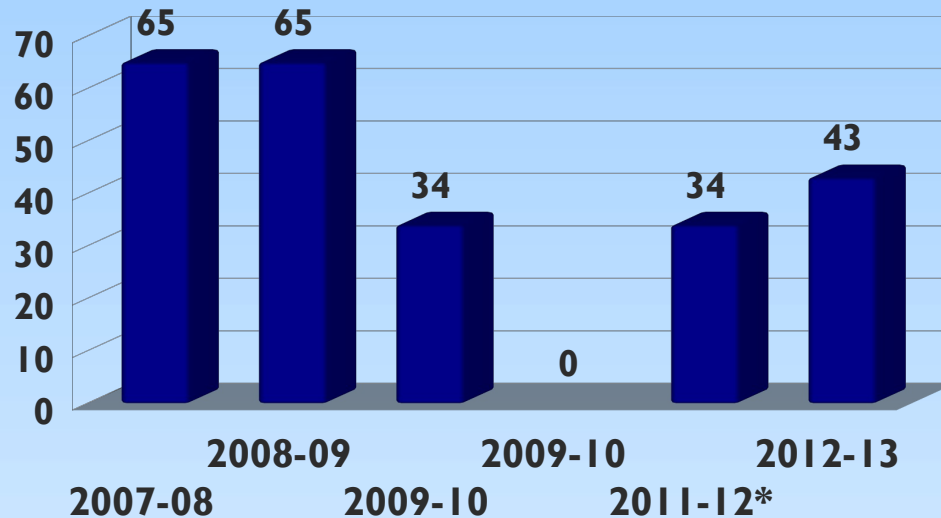
One-third of the 2012-13 budget is carryover.

Carryover is anticipated to be 50-75% higher than budgeted.

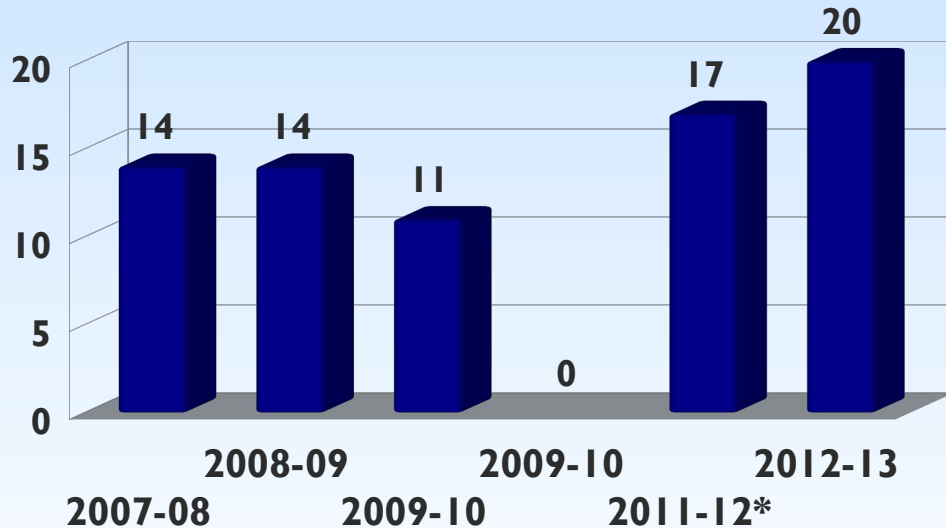
*Amount proposed to Budget Committee

We're doing all right - Hours

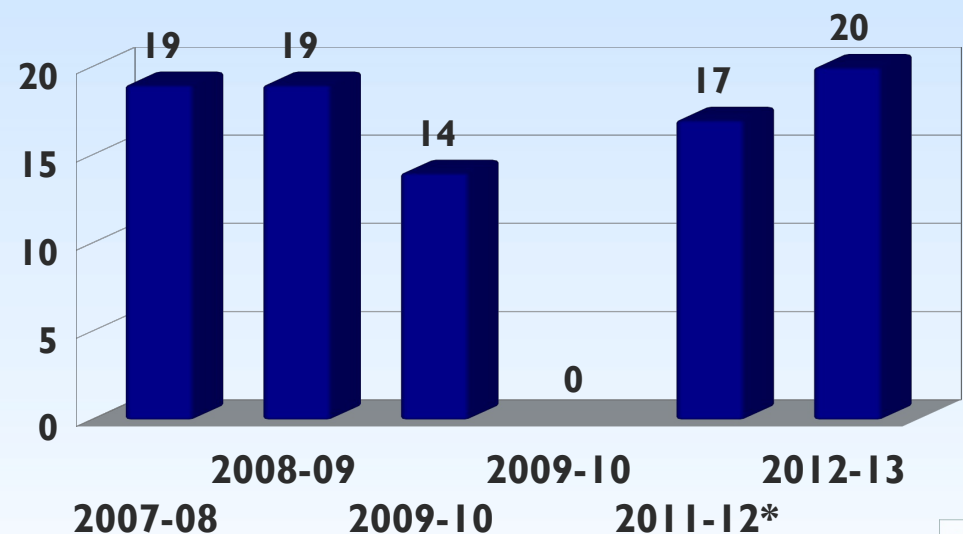
Hood River



Parkdale

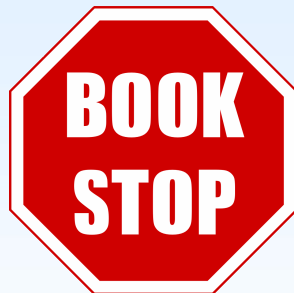
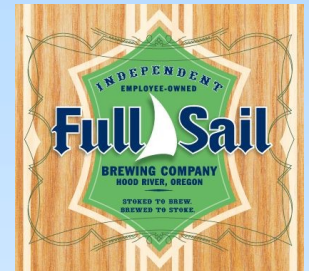
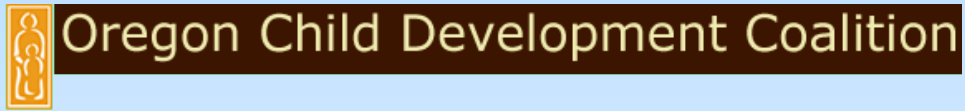


Cascade Locks

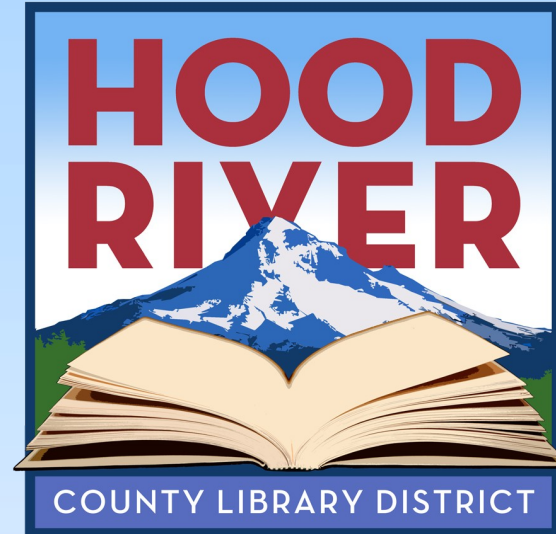
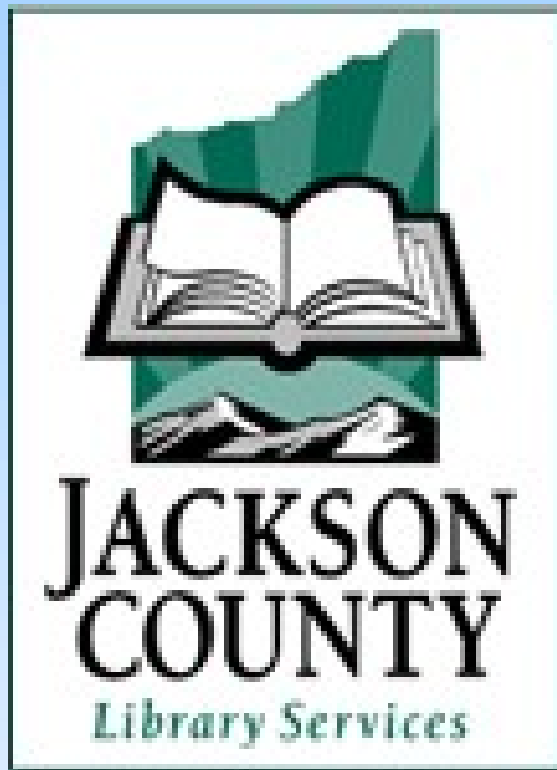


*2011-12 hours figured are averaged as hours increased in January.

And we're reaching out



Three crises, three responses



Takeaways

Understand how your library, and the organizational unit to which it belongs, is funded and budgeted.

Libraries are in demand.

**Our communities found
ways to reopen ours.**

We are open again, providing critical and wanted public service, regardless of our libraries' chosen structures.

We are all still your colleagues.

**Different communities may
create different models.**

**New libraries may
create new service models.**

Outreach. Outreach. Outreach.

**Partnerships. Partnerships.
Partnerships.**

**Foster engagement and
buy-in from your community.**

**Step beyond the physical and social
bounds of your library in doing so.**

Don't let a huge cut or even a closure be your sign that you're not properly engaging your community.

Thank you



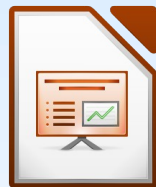
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